

INVESTOR PRESENTATION MAXEON SOLAR TECHNOLOGIES

June 2021











maxeon

SAFE HARBOR STATEMENT

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including, but not limited to, statements regarding: (a) our expectations regarding pricing trends, demand and growth projections; (b) potential disruptions to our operations and supply chain that may result from epidemics or natural disasters, including the duration, scope and impact on the demand for our products and the pace of recovery from the COVID-19 pandemic; (c) anticipated product launch timing and our expectations regarding ramp, customer acceptance and demand, upsell and expansion opportunities; (d) our expectations and plans for short- and long-term strategy, including our anticipated areas of focus and investment, market expansion, product and technology focus, and projected growth and profitability; (e) our liquidity, substantial indebtedness, and ability to obtain additional financing or renegotiate our existing financing arrangements; (f) our upstream technology outlook, including anticipated fab utilization and expected ramp and production timelines for the Company's Maxeon 5 and 6, next-generation Maxeon 7 and Performance line solar panels, expected cost reduction, and future performance; (g) our strategic goals and plans, including partnership discussions with respect to the Company's next generation technology, and our relationships with existing customers, suppliers and partners, and our ability to achieve and maintain them; (h) our expectations regarding our future performance and revenues resulting from contracted orders, bookings, backlog, and pipelines in our sales channels; (i) our second quarter fiscal year 2021 guidance, including revenue, gross profit, operating expenses, non-GAAP operating expenses, adjusted EBITDA, capital investments, restructuring charges, out-of-market polysilicon cost, and related assumptions; (j) the expected demand recovery and market traction for Maxeon as a result of anticipated product launches; (k) our expectations regarding the potential outcome, or financial or other impact on our business, as a result of the Spin-off from SunPower Corporation; and (l) our projected effective tax rate and changes to the valuation allowance related to our deferred tax assets. A detailed discussion of these factors and other risks that affect our business is included in filings we make with the Securities and Exchange Commission ("SEC") from time to time, including our most recent report on Form 20-F, particularly under the heading "Risk Factors". All forward-looking statements are based on information currently available to us, and we assume no obligation to update these forward-looking statements in light of new information or future events.

MAXEON SOLAR TECHNOLOGIES COMPANY OVERVIEW

MAXEON AT A GLANCE

	maxeon
 NASDAQ SYMBOL	MAXN
 HEADQUARTERS	Singapore
 SALES TERRITORY	100+ Global Markets
 SALES MARKETS & CHANNELS	+ Exclusive DG ¹ Panel Supply Agreement to SunPower Residential Commercial Power Plant
 CUSTOMER-FACING BRAND	SunPower Brand outside of the U.S.
 INSTALLER NETWORK	~1,200 Partners
 2020 VOLUME	2,145 MW
 CUSTOMER BASE	300,000+
 IP ACCESS	1,000+ Patents
 MANUFACTURING CAPACITY	Malaysia, Philippines, Mexico, France, China IBC ² : 1 GW P-Series: 1.8 GW (planned) 5 GW through JV ³

¹ DG: Distributed Generation.

² IBC: Interdigitated Back Contact ("IBC") technology.

³ JV: Huansheng Photovoltaic (Jiangsu) Co., Ltd. (HSPV).

⁴ TOTAL SE full-year 2020 consolidated accounts.

⁵ 2020 annual report; based on 2020 revenue of RMB19,057MM and RMB/USD exchange rate of 6.5286 as of 12/31/2020.

⁶ TZS invested concurrently with the public offering via a PIPE (Private Investment in Public Equity) in April 2021.

⁷ Ownership percentage as of May 31st, 2021.



TotalEnergies SE ("TOTAL")
Largest Shareholder

\$141 billion in sales (2020)⁴

Growing renewables presence
with emphasis on solar

100 GW commitment to
renewables by 2030

Significant customer of
Maxeon's panel technology –
~700 MW across 35+ projects

~25% current ownership⁷

ZHONGHUAN SEMICONDUCTOR

Tianjin Zhonghuan
Semiconductor Co. ("TZS")
2nd Largest Shareholder

\$2.9 billion in revenue (2020)⁵

Global wafer supplier – 40 GW

Innovation leader – largest wafers (G12)

China supply chain and market access

Trusted partner with 7 JV's since 2012

\$331.7 million investment, > \$1 billion
implied MAXN valuation in 2020

~24% current ownership^{6,7}

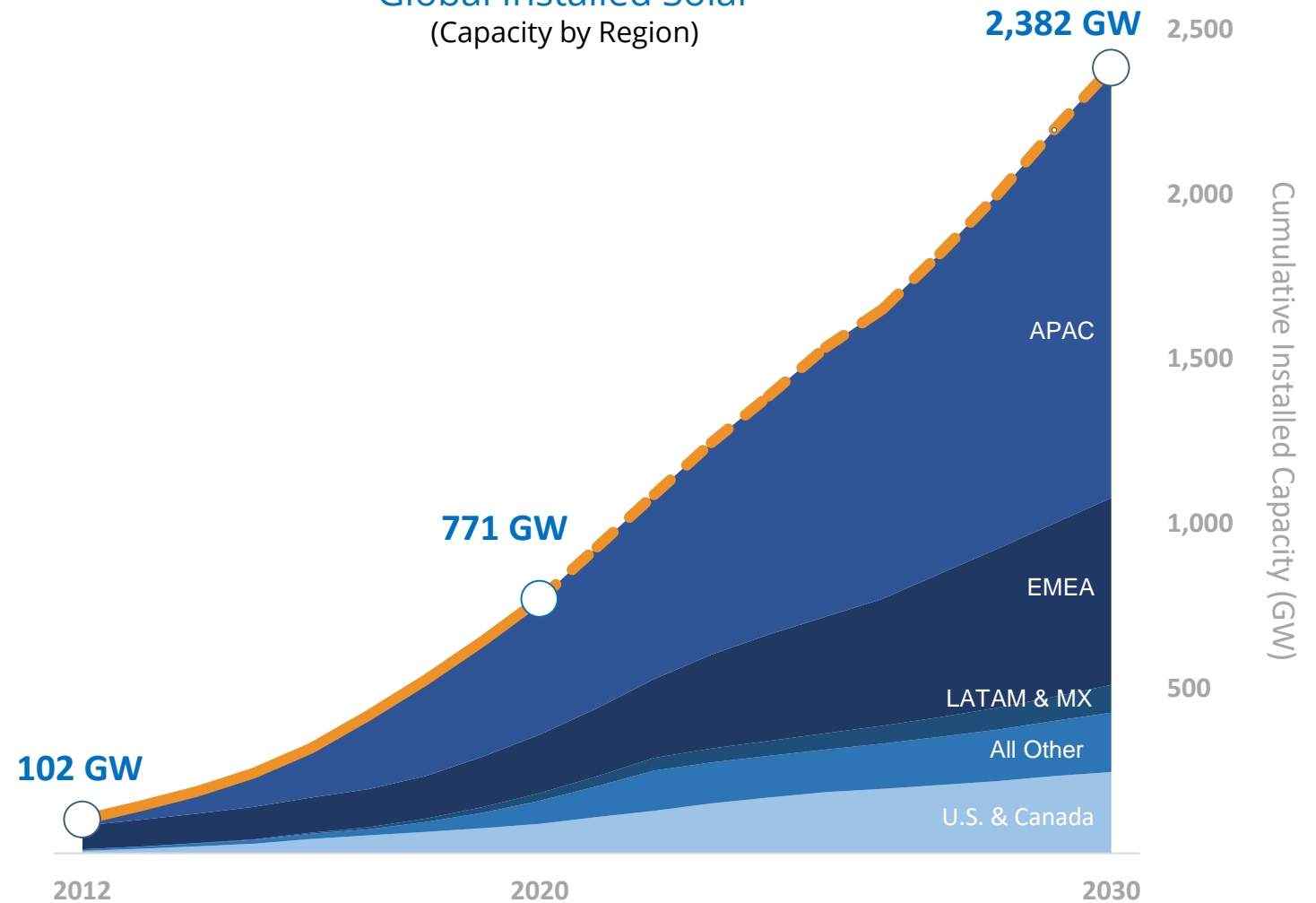
Global Installed Solar Capacity

(2020 – 2030)

- Cumulative deployment growth > 3x
- Solar capacity additions CAGR of 12%
- Broad global mix
- Growth driven by customer economics

THE NEXT 10 YEARS – “THE SOLAR DECADE”

Global Installed Solar
(Capacity by Region)



Source: BNEF New Energy Outlook 2020.

MAXEON STRATEGY

Take our premium brand
Beyond the Panel
in global DG markets

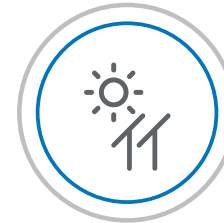


Rooftop (DG)

- Innovation drives brand preference
- Premium ASPs¹, high margins
- Opportunity to leverage brand and channels to move *Beyond the Panel*

Large-Scale

- Cost / performance innovation
- Focused approach
- Capital-efficient
- Supply chain relevance



Become the premier
LCOE² optimized
panel provider
for global large-scale/
power plant markets

¹ ASP: Average Selling Price.
² LCOE: Levelized Cost of Energy.

MAXEON – THREE PILLARS OF PROFITABLE GROWTH

Leading Panel Innovation

Silicon Valley originated leadership in panel performance, quality and reliability – setting the standard for the industry for decades

Differentiated Global DG Brand and Channel

Broad and deep channel partners that understand our technology, and know how to translate it into customer value

Focused Large-Scale Approach

Serving markets and customers where we can deliver unique value, through a capital light China JV and a planned U.S.-targeted product

MAXEON – POWERING POSITIVE CHANGE AS A LEADER IN SOLAR SUSTAINABILITY

Our **award-winning sustainability practices** are a key strategy and customer value driver

Leadership in Environmental Stewardship through our Global Cell and Module Manufacturing



1st Winner, *pv mag.* Sustainability Award



3 LEED Gold® factories (Malaysia, Philippines & Mexico)
2 LEED Platinum® offices (Malaysia & Philippines)



Landfill-Free Facility
Mexicali, Mexico

Helping our customers avoid significant CO₂



80 million metric tons

CO₂ equivalent cumulatively avoided by customers²

9.2 million metric tons/year

CO₂ equivalent avoided based on 2019 capacity and product mix²



Our IBC panels are the only solar panels to voluntarily carry a Declare Label



Cradle to Cradle™ Bronze¹

Leveraging International Principles to enhance Sustainability Leadership Positioning



United Nations Global Compact

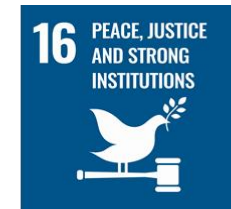
- Joined **United Nations Global Compact** as a Signatory committing to **Ten Principles** in the areas of human rights, labor, environment and anti-corruption
- Selected four **Sustainable Development Goals** as a framework to identify priorities



We push the boundaries



We hold ourselves to a higher standard



We thrive together

¹ Cradle to Cradle Certified™ is a certification mark licensed by the Cradle to Cradle Products Innovation Institute. ² Carbon emission offsets and equivalencies throughout are calculated on the U.S. Environmental Protection Agency's Greenhouse Gas Equivalencies Calculator

PILLAR I :

LEADING PANEL INNOVATION

IBC Panels

Fundamentally different. And better.

High Solar Panel Efficiency
fitting more energy in less space



#1 Lowest Degradation Rate
in the solar industry¹

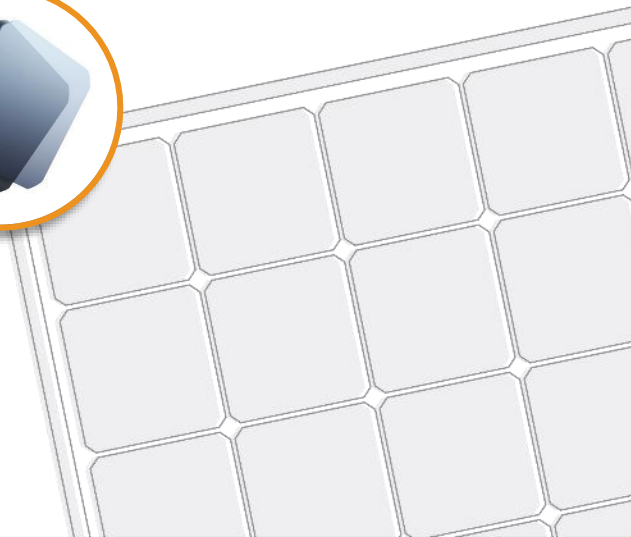
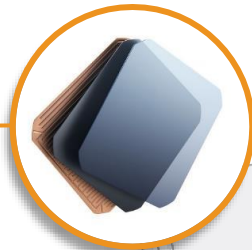


Leading Durability¹
with a 40-year useful life²



Manufactured by Maxeon

Ultra-pure silicon
on a patented
copper foundation



Shingled Panels

Making the conventional, exceptional.



Higher Efficiency at a Competitive Price
Patented technology, G12 wafers, JV



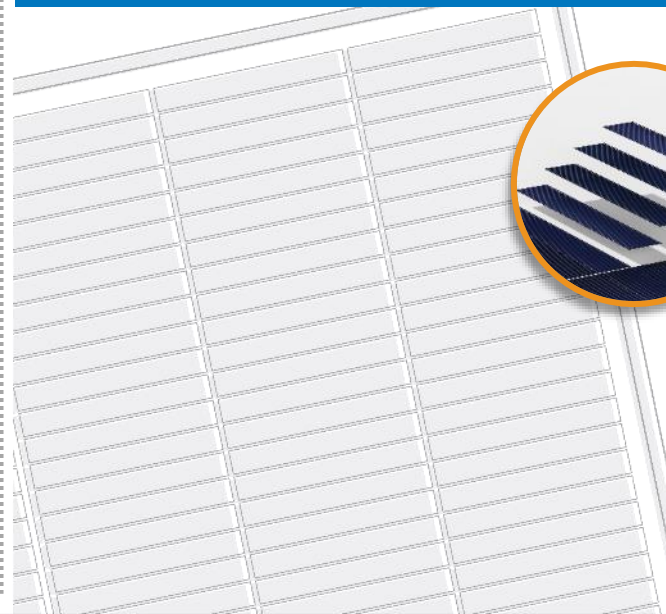
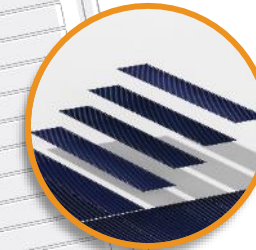
Enhanced Energy Yield
Less soiling/shading loss (row spacing), bifacial, greater power density



Reliability Advantages in Harsh Environments^{2, 3}
Comprehensive warranty, top module reliability performer

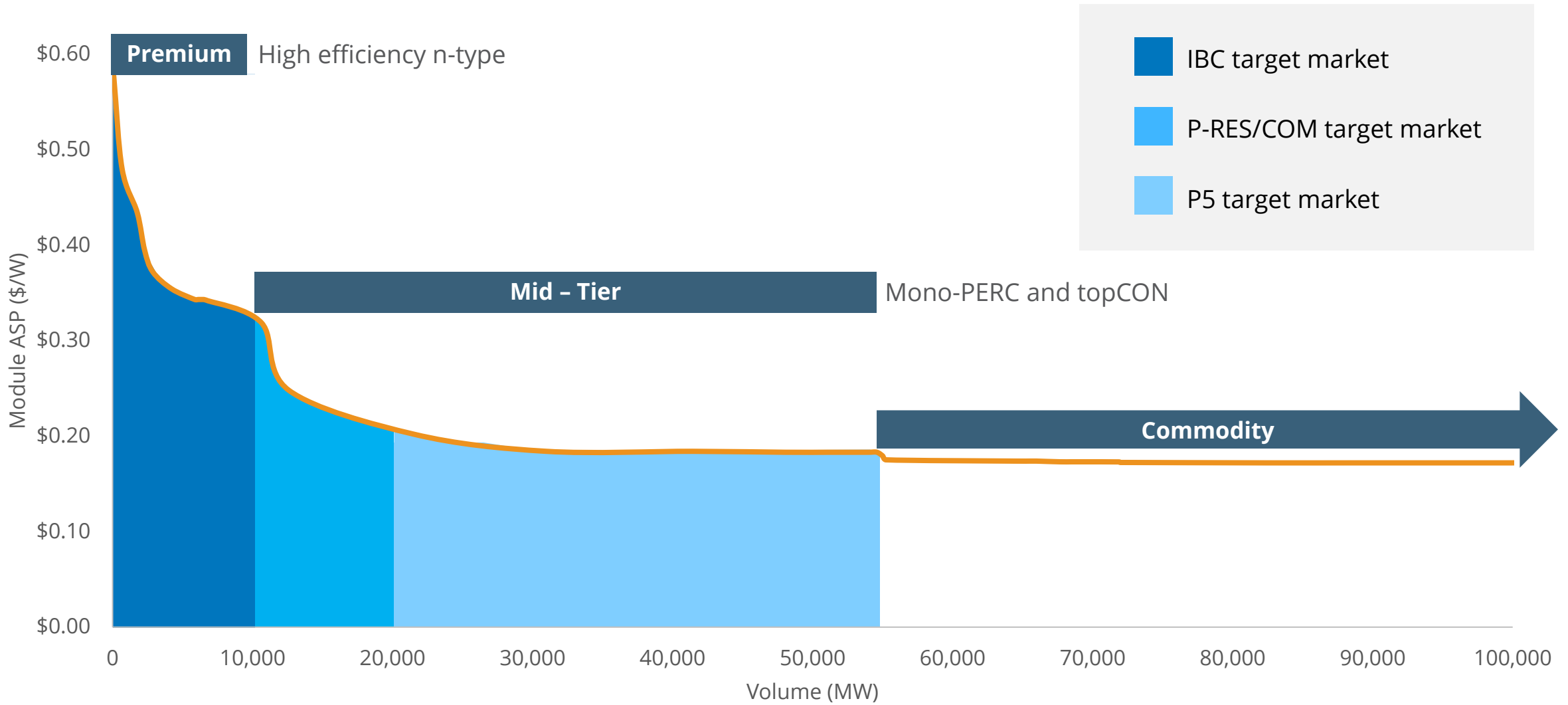
Manufactured by JV and Maxeon

Patented unique mono-
PERC⁴ shingled
cell panel design



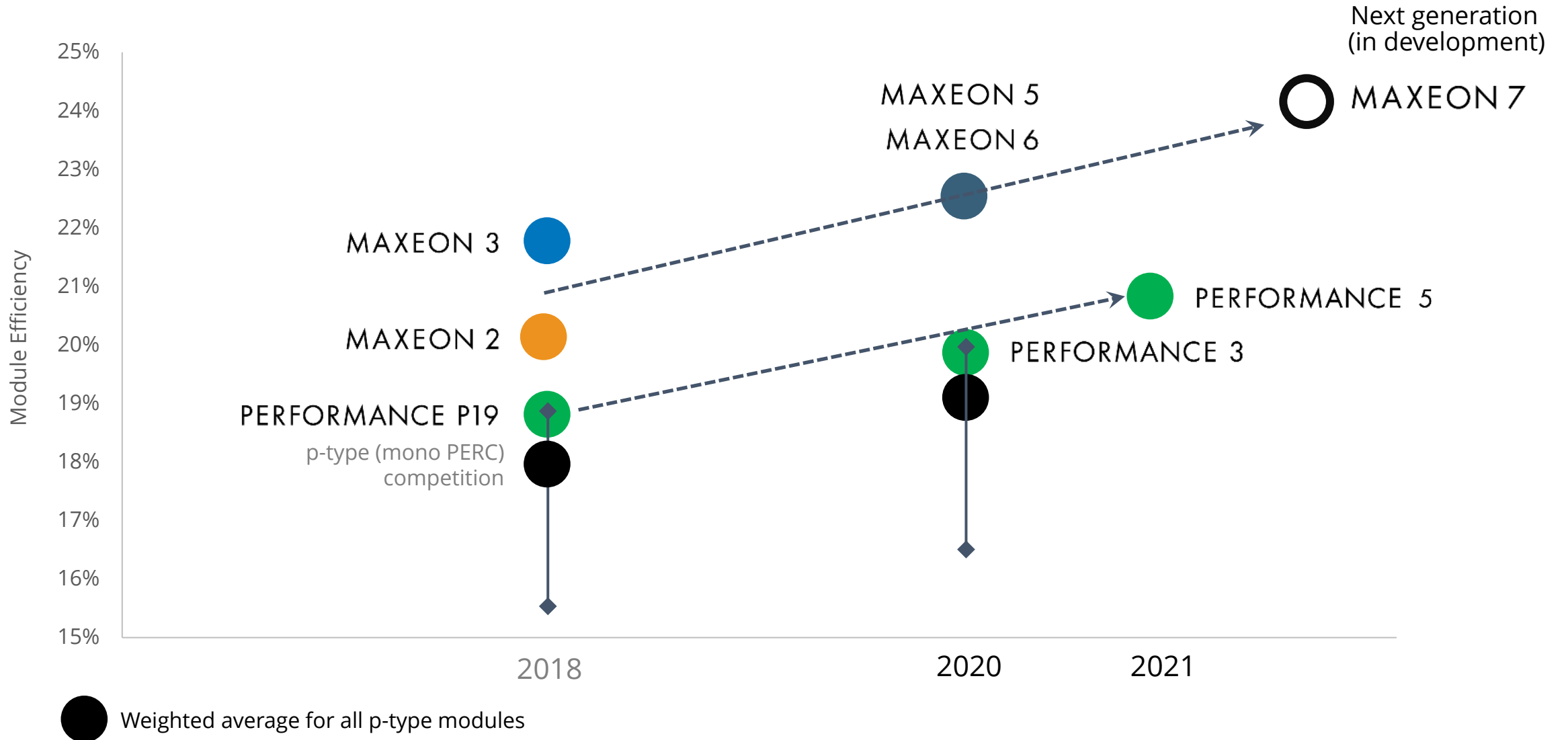
1. As of 2018, Jordan, et al, "Robust PV Degradation Methodology Application" PVSC 2018 and "Compendium of Photovoltaic Degradation Rates" PiP 2016 2. Performance panels expected useful life of 35 years. Source: "SunPower P-Series Technology Technical Review," Leidos Independent Engineer Report. 2016. SunPower Maxeon panels expected useful life of 40 years. Source: "SunPower Module 40-Year Useful Life," Useful life is 99 out of 100 panels operating at more than 70% of rated power 3. SunPower Performance P19 panels identified as top performers in the 2018 DNV GL PV Module Reliability Scorecard: <https://www.dnvgl.com/publications/2018-pv-module-reliability-scorecard-117982>. 4. Passivated Emitter and Rear Contact.

BROAD PRODUCT PORTFOLIO FOR FULL HIGH-VALUE MARKET COVERAGE



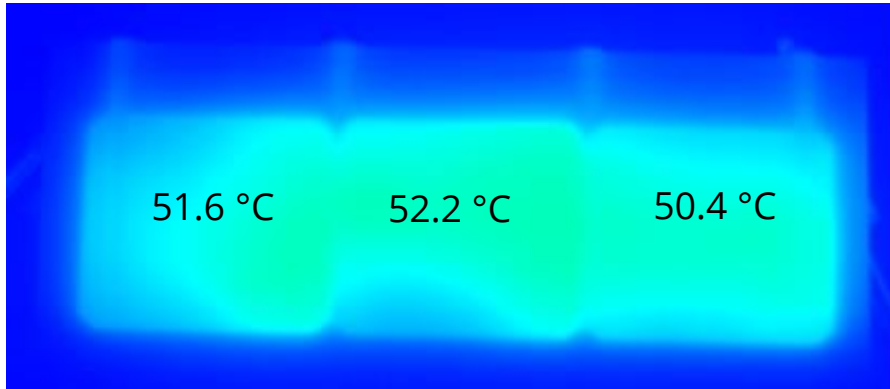
Source: Company estimate as of August 2020.

MAXEON: MAINTAINING PERFORMANCE LEADERSHIP



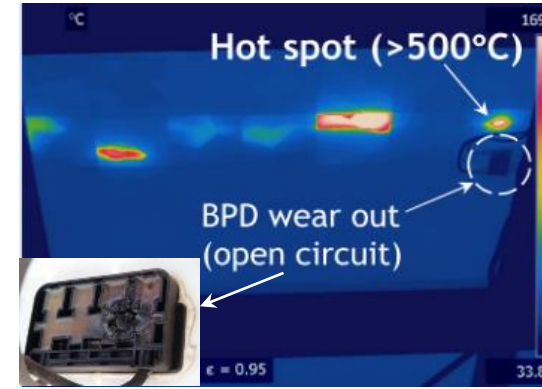
BENEFITS OF MAXEON 7 SOLAR CELL ARCHITECTURE: REDUCED MODULE CIRCUITRY; LOWER OPERATING TEMPERATURES

Maxeon 7 cells



Maximum cell temp at Isc in reverse bias (20 deg C ambient)

Conventional cells



- Solar cells in strings operate in reverse voltage bias when they are shaded.
- Conventional panels rely on bypass diodes to prevent high-temperature hot spots, and bypass diodes can wear out if a panel is regularly shaded.¹ High temperature hot spots stress module materials and in extreme cases are safety risks.²
- In contrast, Maxeon 7 architecture extends our IBC advantage by further limiting reverse voltage, so even if a bypass diode fails, temperatures are kept below levels that would stress materials or present safety risks.

¹Kontges, et al. (2014). Performance and Reliability of Photovoltaic Systems, Subtask 3.2: Review of Failures of Photovoltaic Panels

²Jordan, et. al. "Photovoltaic Failure and Degradation Modes." PiP, 2017

MAXEON REVOLUTIONIZES SOLAR... AGAIN



MAXEON Air

50% lighter system¹

50% more power per area²

Zero aluminum, glass, racking, anchors or ballast

Pencil Thickness: 5mm

Panel Thickness: 4mm



“Peel & Stick”
factory-integrated
adhesive polymer

¹ Conventional Dual Tilt system, wind load=0.64 kN/m², Building height=10m, tilt=10°. ² Maxeon Air 330 W (Ground Coverage Ratio GCR of 0.9) compared to Conventional Single Tilt system (GCR of 0.65) with Conventional Panel (380W mono PERC, 19% efficient, approx. 2 m²) System loads on roof calculated with a GCR of 0.9.

PILLAR II :

DIFFERENTIATED GLOBAL
DG BRAND AND CHANNEL

THE LEADING GLOBAL CHANNEL IN SOLAR



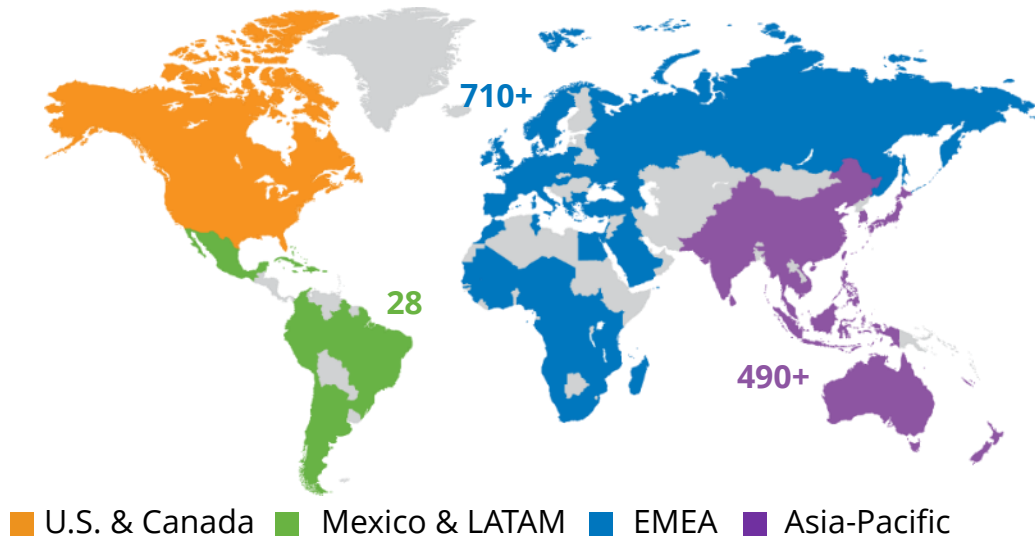
~1,200 sales & installation partners outside of the U.S.



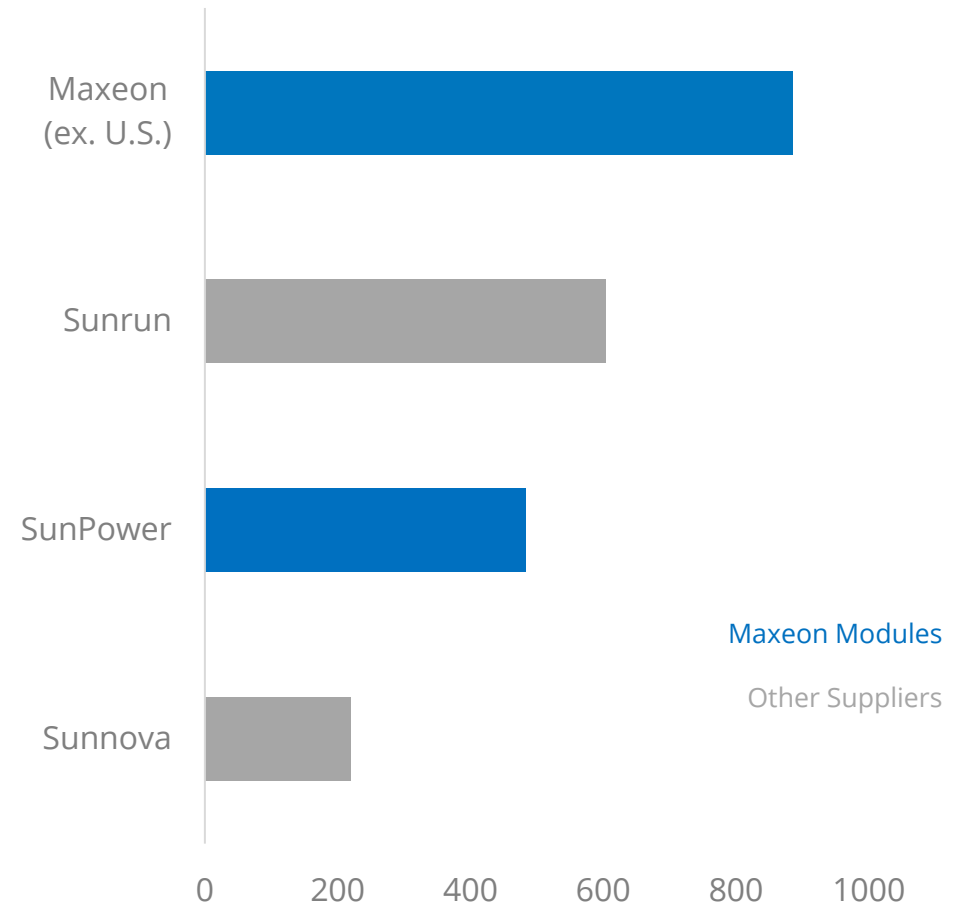
Selected and trained by Maxeon



Sales channels in EU & AU have deep connections going back 12+ years



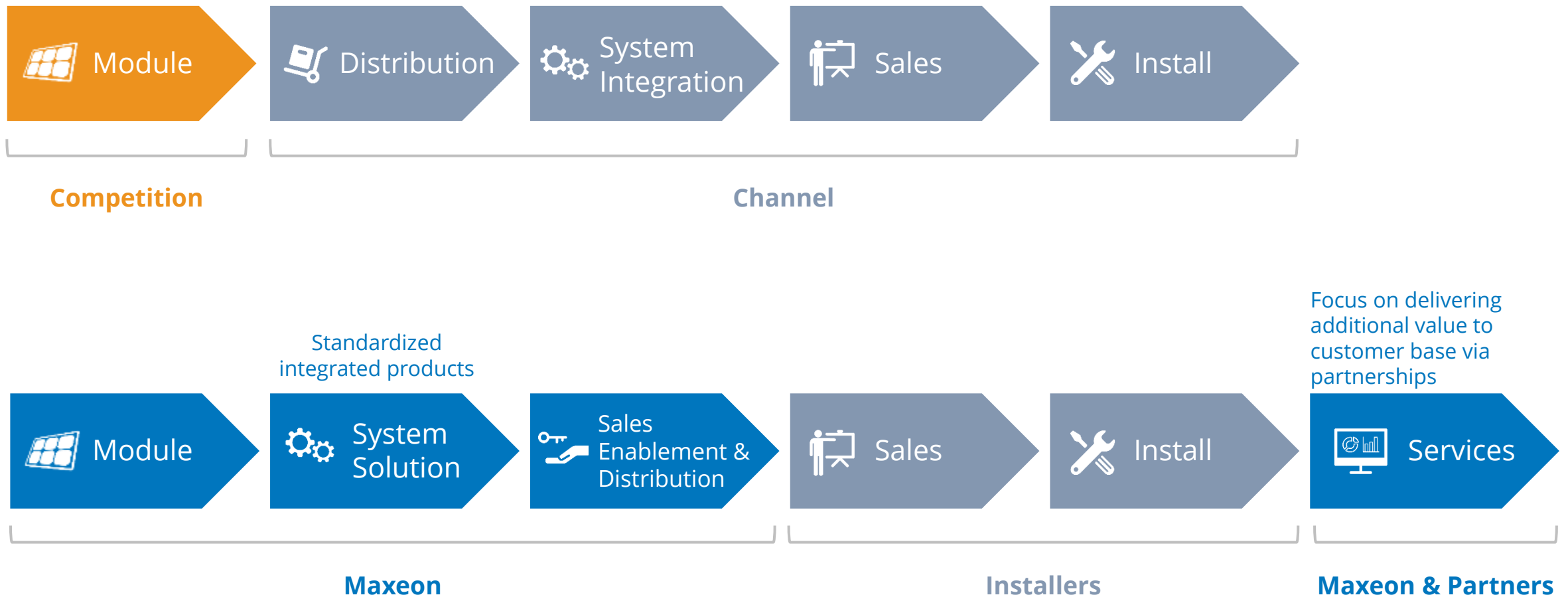
Total DG Partner Network Shipments^{1,2}
2020 MW Deployed



¹ Source: Obtained from public financial reporting of competitors.

² Pro forma for Sunrun's acquisition of Vivint Solar; Transaction closed on October 8, 2020.

MAXEON'S DIFFERENTIATED CHANNEL MODEL



MOVING BEYOND THE PANEL



AC Module



PERFORMANCE 5

Storage



PERFORMANCE 6

Services



Platform Expansion



2003

2018

2020

2021

Future Development

MAXEON 3

MAXEON 5
DC & AC

MAXEON 6

MAXEON 7

PERFORMANCE 3

PERFORMANCE 5

PERFORMANCE 6

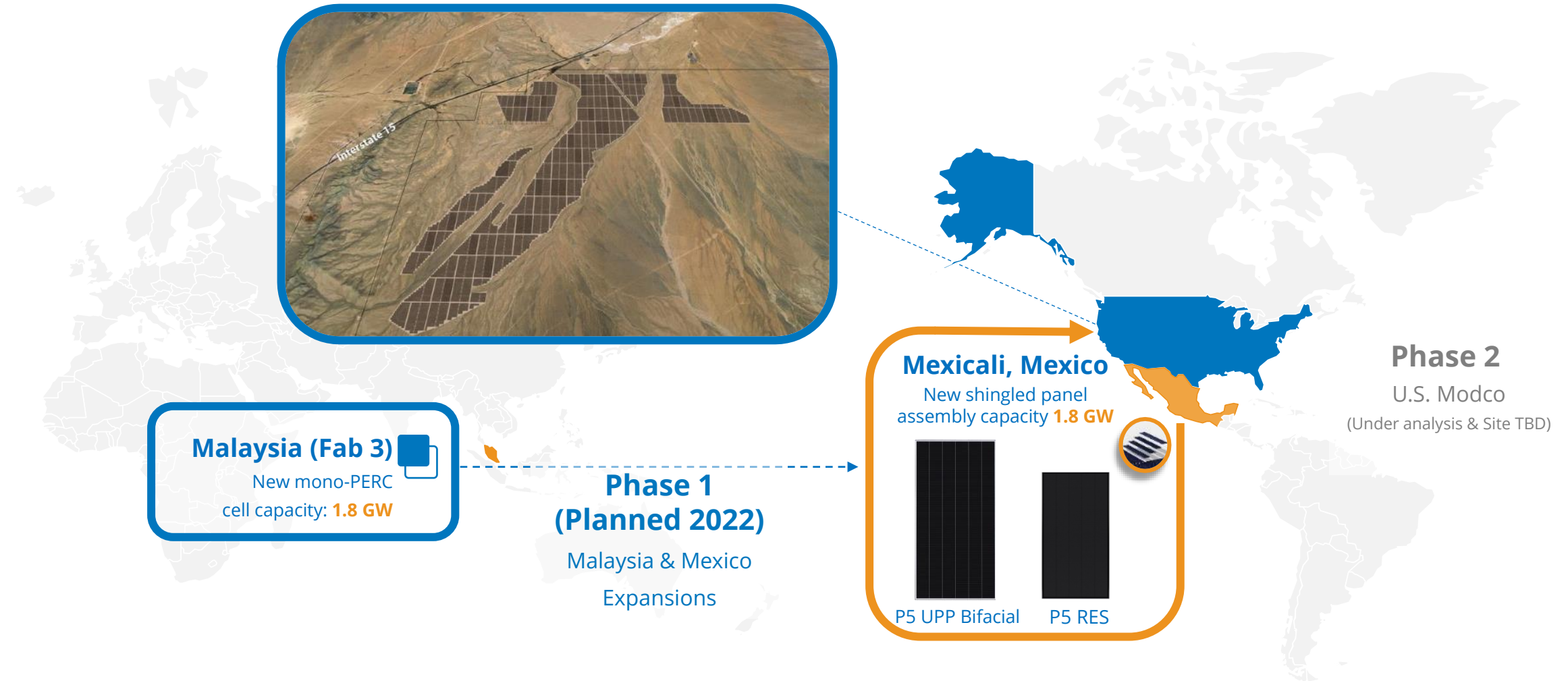
PILLAR III :

FOCUSED LARGE-SCALE APPROACH

PERFORMANCE PANEL SUPPLY CHAIN INITIATIVE

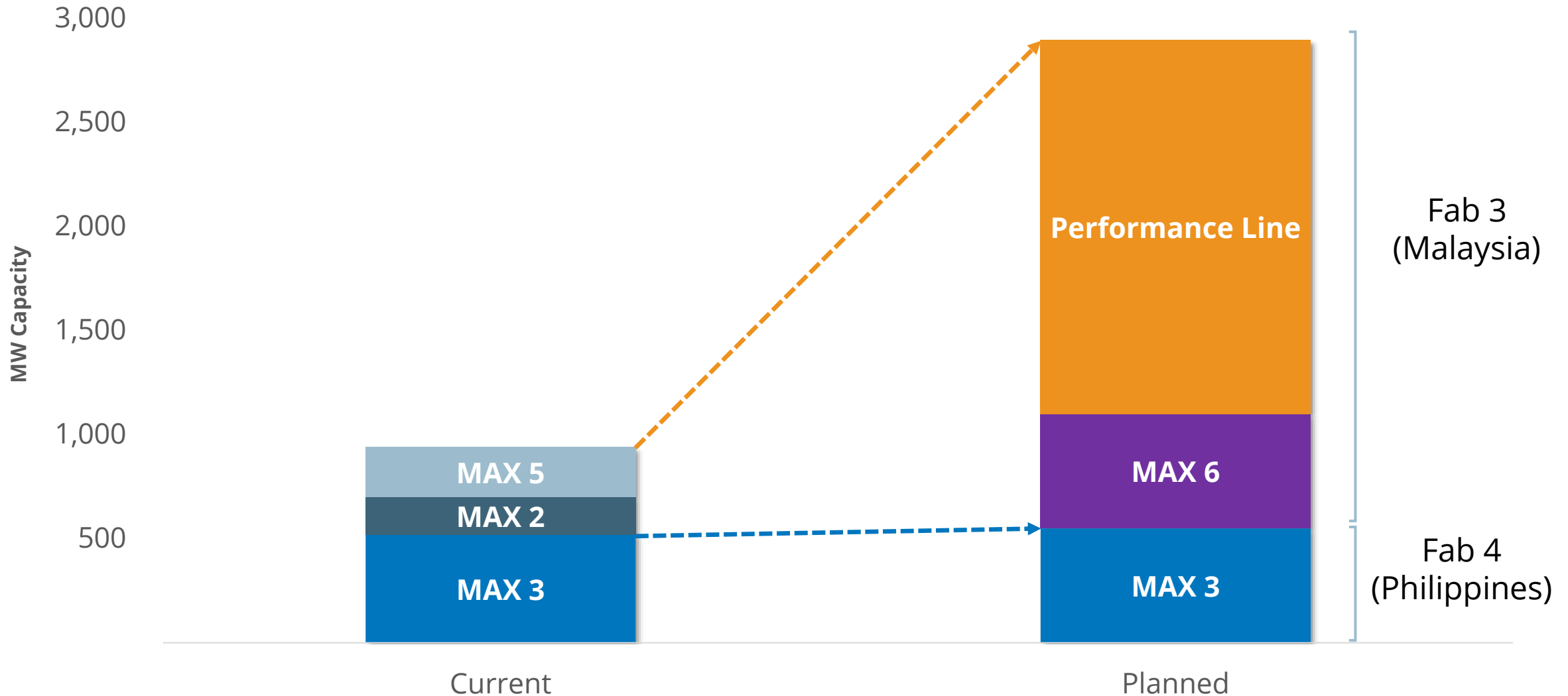
Planned capacity to enhance U.S. market engagement – DG and Power Plant

- Immediate progress: ~1 GW Supply Agreement for Primergy Gemini Project in Nevada

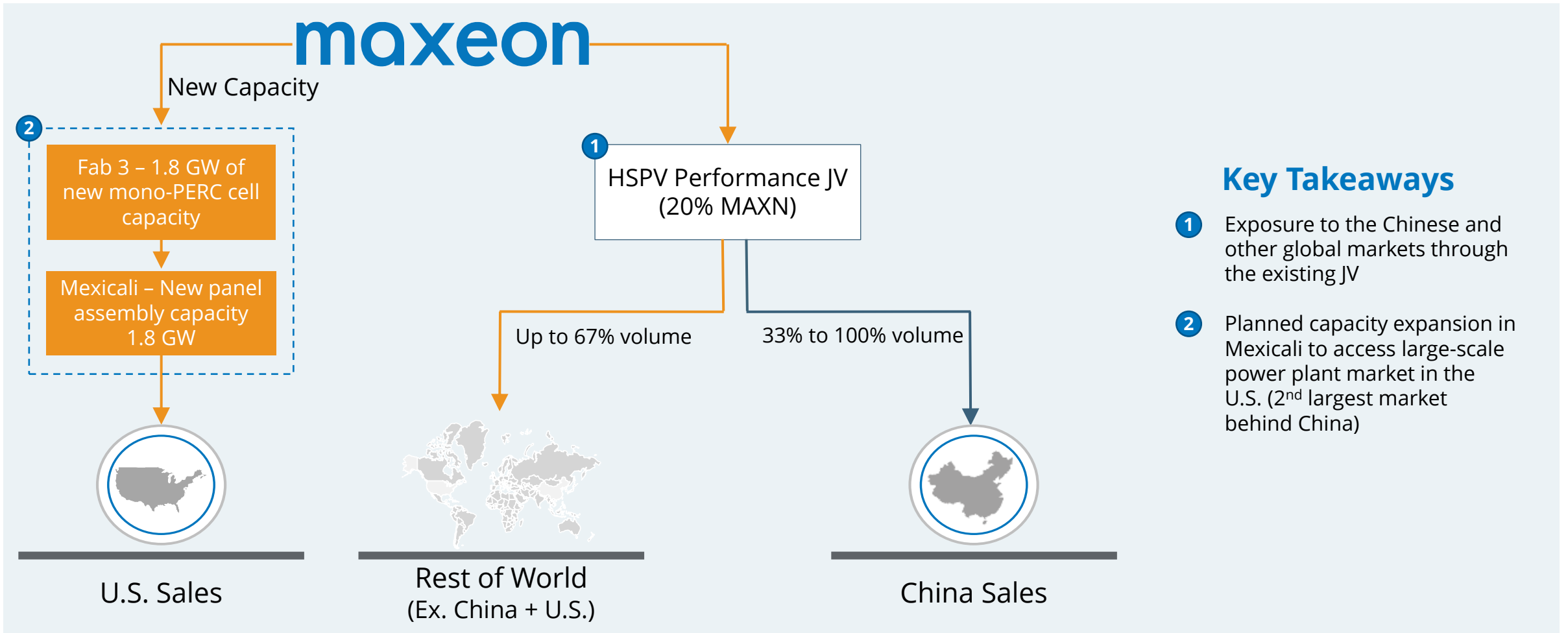


FAB 3 CAPACITY EXPANSION INITIATIVES

Higher value product mix and Fab space optimization



CAPITAL-EFFICIENT, LOW-COST SHINGLED PANEL SUPPLY ECOSYSTEM

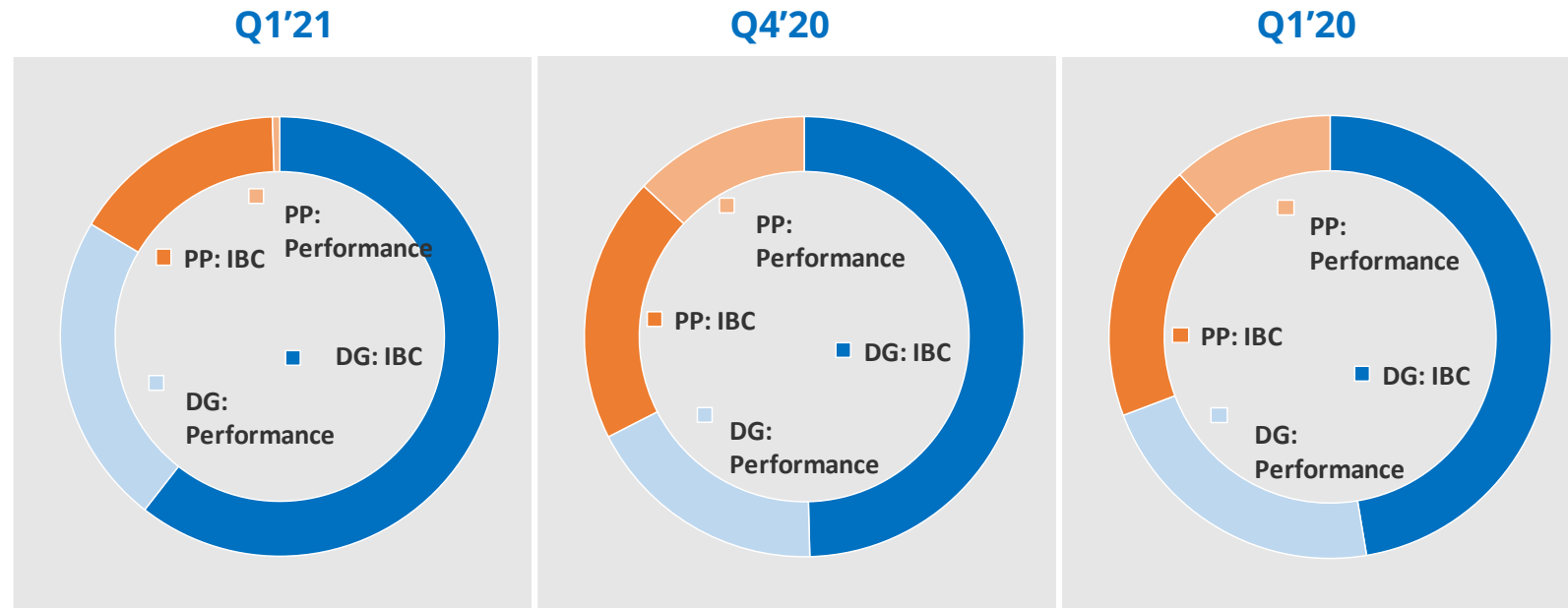


FINANCIAL OVERVIEW

Q1 FINANCIAL HIGHLIGHTS

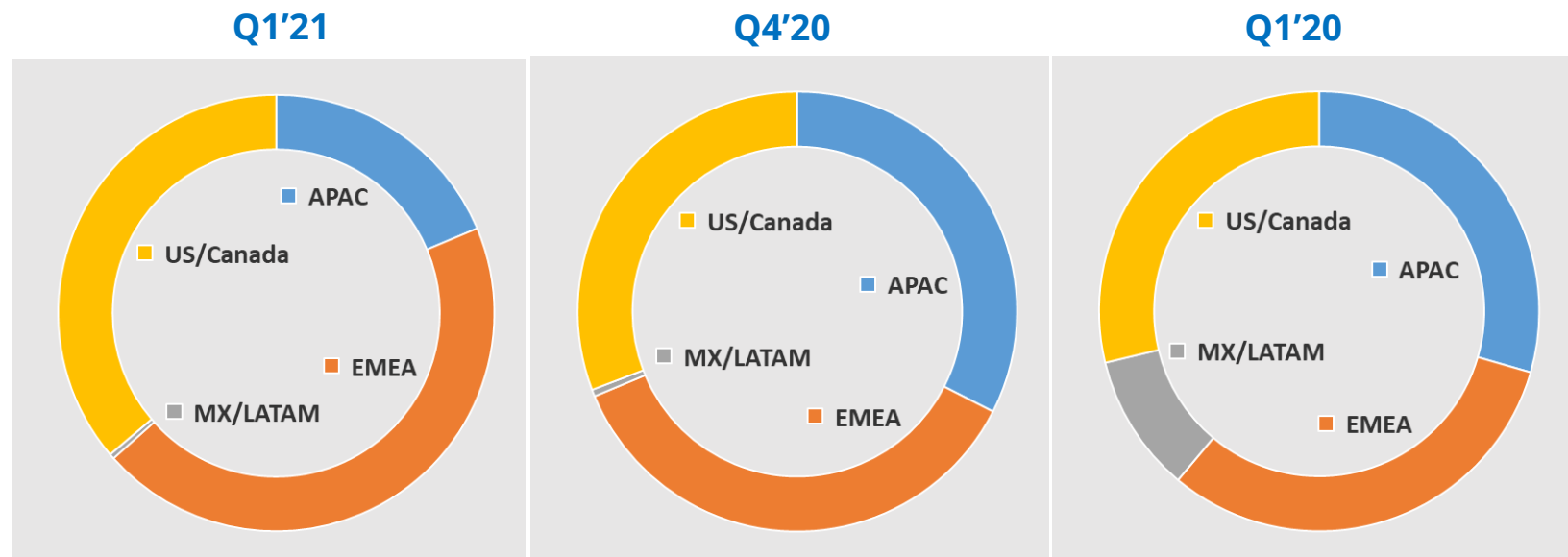
- Revenue and Shipments Reflect DG Seasonality and Large-Scale Pause
 - Revenue \$165 million
 - Seasonal Q4 to Q1 decline in DG
 - Large-scale sales ex-US substantially paused until supply chain normalizes
 - GM impacted by rising supply chain cost partially offset by favorable ASPs and mix
- Strong Liquidity for Operations and New Initiatives
 - Quarter-end cash over \$130 million
 - In April raised additional ~\$170 million through equity offering
 - Q1 capital expenditures of \$11 million

TOTAL REVENUE BY END MARKET AND PRODUCT



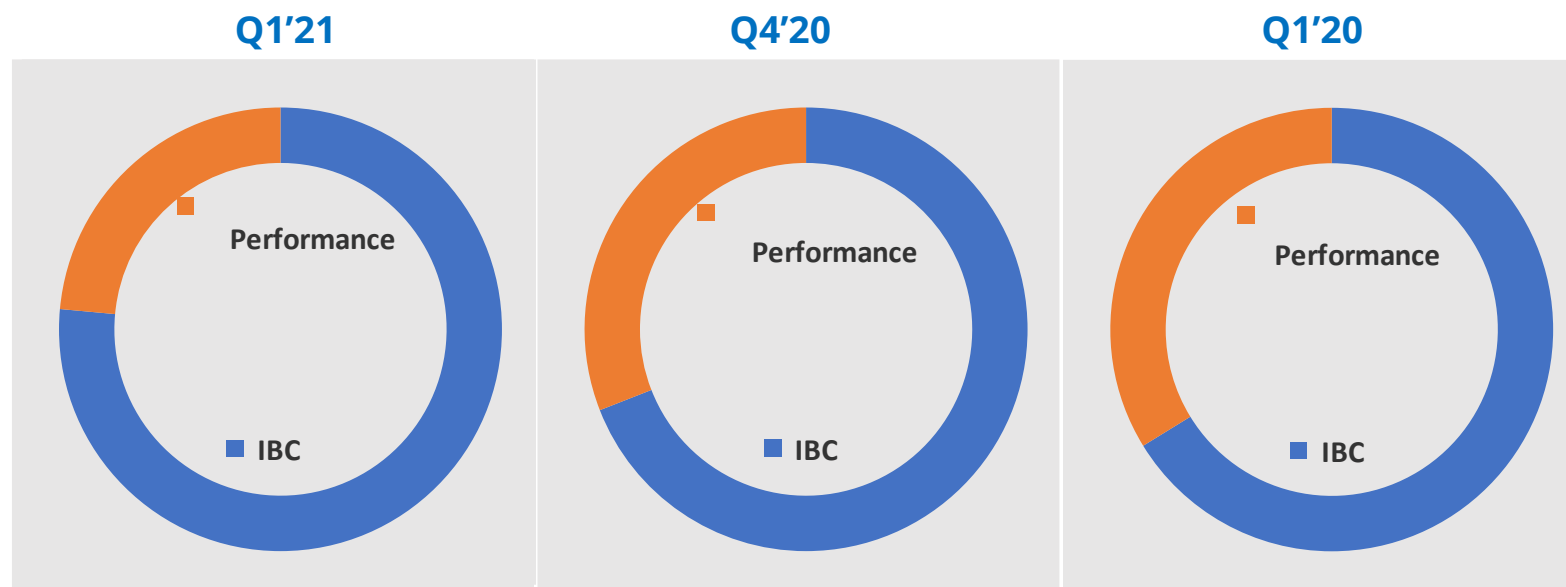
	Q1'21	Q4'20	Q1'20
\$ Millions			
DG: IBC	\$100	\$122	\$108
DG: Performance line	\$38	\$44	\$50
DG Rooftop	\$138	\$166	\$158
PP: IBC	\$26	\$48	\$43
PP: Performance line	\$1	\$32	\$27
Large Scale (PP)	\$27	\$80	\$70
Total Revenue	\$165	\$246	\$228

TOTAL REVENUE BY GEOGRAPHY



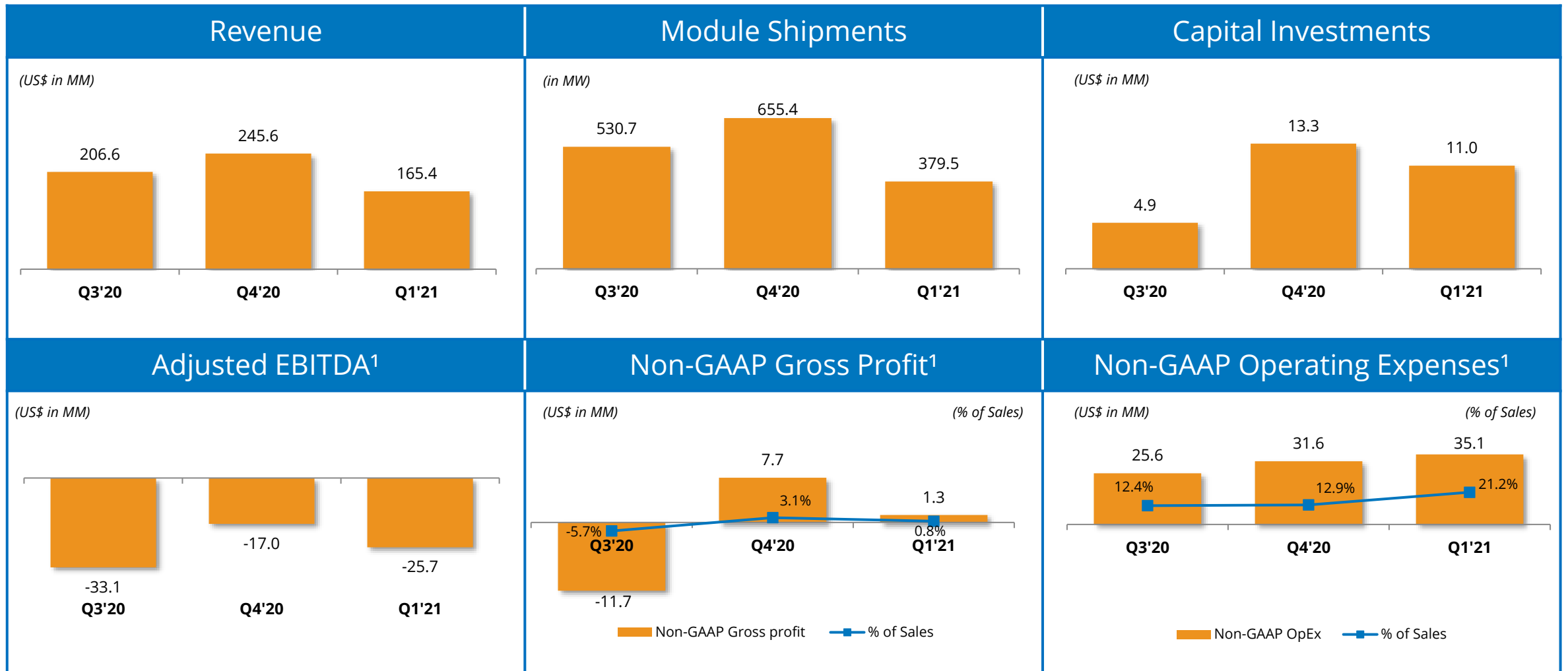
	Q1'21	Q4'20	Q1'20
\$ Millions			
APAC	\$29	\$80	\$66
EMEA	\$77	\$89	\$72
MX/LATAM	\$0	\$1	\$19
US/Canada	\$59	\$76	\$71
Total Revenue	\$165	\$246	\$228

TOTAL REVENUE AND VOLUME BY PRODUCT



	Q1'21	Q4'20	Q1'20
\$ Millions (above chart)			
IBC	\$126	\$170	\$151
Performance line	\$39	\$76	\$77
Total Revenue	\$165	\$246	\$228
Total MW			
IBC	241	343	285
Performance line	138	312	246
Total MW	379	655	531

HISTORICAL FINANCIALS



¹ The Company's GAAP and Non-GAAP results were impacted by the effects of certain items. Refer to "Supplementary information affecting GAAP and Non-GAAP results" in Appendix.

Q2 2021 OUTLOOK

(In millions, except shipments)	Outlook
Shipments, in MW	415 - 475 MW
Revenue	\$165 - \$185
Gross loss ⁽¹⁾	\$5 - \$15
Operating expenses	\$38 ± \$2
Non-GAAP operating expenses	\$31 ± \$2
Adjusted EBITDA ⁽¹⁾	\$(30) - \$(40)
Capital investments ⁽²⁾	\$50 - \$60
Out-of-market polysilicon cost	\$16 - \$19
Restructuring charges ⁽³⁾	\$5 - \$6

(1) Includes out-of-market polysilicon cost.

(2) Directed mainly to upgrading to Maxeon 5 and 6 in Malaysia and R&D and pilot line related to Maxeon 7.

(3) Restructuring charges anticipated for Toulouse, France closure, included in operating expenses.

For additional details on the use of non-GAAP financial measures and a reconciliation to U.S. GAAP, please refer to Maxeon's Form 6-K, filed May 20, 2021.

SUMMARY

MAXEON – PROGRESS THROUGH THE THREE PILLARS OF PROFITABLE GROWTH

Leading Panel Innovation

- Ramping down Maxeon 2, scaling up Maxeon 5 and 6
- Maxeon 7 key milestones met, pilot line being built
- Preparing for Next Gen IBC product launch

Differentiated Global DG Brand and Channel

- Developing “Beyond the Panel” strategy – storage and services targeted for 2022
- Hired DG leader
- AC panels in the U.S., Europe and Australia – and growing

Focused Large-Scale Approach

- 1.8 GW capacity planned for U.S. mainstream markets
- G12 expansion at HSPV to 8 GW total capacity approved and underway
- Growing pipeline, supply chain recovery driving RoW large-scale sales

Other key levers:

- Out of market poly contract ending at end of 2022
- Factories optimized for utilization and working capital

OUR VISION FOR MAXEON IN MID-2022

Growth Resumed

- Maxeon Air ramping
- AC modules > 20% of DG revenue
- Maxeon 6 conversion complete
- Maxeon 7 pilot production
- U.S. Performance line ramping

- Factory optimization complete
- Supply chain normalization
- Separation OpEx done
- Fab 3 volume leverage
- Poly contract end in sight

Costs Reduced

APPENDIX

Q1 SELECTED GAAP FINANCIAL RESULTS:

(\$ in thousands)	Q1 FY2021 Ended 04/04/21	Q4 FY2020 Ended 01/04/21	Q1 FY2020 Ended 03/29/20
Selected GAAP Financial Data			
Revenue¹	165,417	245,564	227,640
Cost of revenue ¹	164,366	238,251	224,408
Gross profit¹	1,051	7,313	3,232
Operating loss¹	(36,156)	(25,492)	(29,580)
(Provision for) benefit from income taxes	(2,262)	(4,737)	(468)
GAAP net loss¹	(38,716)	3,475	(31,077)
GAAP net loss attributable to stockholders¹	(38,814)	3,458	(31,749)

Source: MAXN Q1 FY2021

¹ The Company's GAAP and Non-GAAP results were impacted by the effects of certain items. Refer to supplementary information on the following page.

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Q1 FINANCIAL RESULTS: RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(\$ in thousands)	Q1 FY2021 Ended 04/04/2021	Q4 FY2020 Ended 01/03/2021	Q3 FY2020 Ended 09/27/2020
Selected Non-GAAP Financial Data			
GAAP net (loss) income attributable to stockholders	(38,814)	3,458	(67,755)
Interest expense, net	7,612	8,127	11,509
Provision for income taxes	2,262	4,737	5,043
Depreciation	9,217	9,068	9,182
Amortization	65	39	1,290
EBITDA	(19,658)	25,429	(40,731)
Stock-based compensation	1,504	1,514	1,923
Restructuring charges (benefits)	859	(9)	(9)
Remeasurement gain on prepaid forward and physical delivery forward	(8,355)	(43,969)	5,734
Adjusted EBITDA	(25,650)	(17,035)	(33,083)

Supplementary information affecting GAAP and Non-GAAP results

(\$ in thousands)	Financial statements item affected	Q1 FY2021 Ended 04/04/2021	Q4 FY2020 Ended 01/03/2021	Q3 FY2020 Ended 09/27/2020
Incremental cost of above market polysilicon ¹	Cost of revenue	11,618	18,202	38,138
Loss on ancillary sales of excess polysilicon ²	Cost of revenue	1,720	2,544	1,993

Source: MAXN Q1 FY2021.

¹ Relates to the difference between our contractual cost for the polysilicon under the long-term fixed supply agreements with supplier and the price of polysilicon available in the market as derived from publicly available information at the time, multiplied by the volume of polysilicon we have consumed

² In order to reduce inventory and improve working capital, we have periodically elected to sell polysilicon inventory procured under the long-term fixed supply agreements in the market at prices below our purchase price, thereby incurring a loss. For additional details on the use of non-GAAP financial measures and a reconciliation to U.S. GAAP, please refer to Maxeon's Form 6-K, filed May 20, 2021, and Form 6-K, filed November 19, 2020.

Q1 FINANCIAL RESULTS: RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(\$ in thousands)	Q1 FY2021 Ended 04/04/2021	Q4 FY2020 Ended 01/03/2021	Q3 FY2020 Ended 09/27/2020
Selected Non-GAAP Financial Data			
GAAP gross profit (loss)	1,051	7,313	(12,302)
Stock-based compensation	223	344	637
Non-GAAP gross profit (loss)	1,274	7,657	(11,665)
GAAP operating expenses			
GAAP operating expenses	37,207	32,805	26,861
Stock-based compensation	(1,281)	(1,170)	(1,286)
Restructuring (charges) benefits	(859)	9	9
Non-GAAP operating expenses	35,067	31,644	25,584

Source: MAXN Q1 FY2021.

For additional details on the use of non-GAAP financial measures and a reconciliation to U.S. GAAP, please refer to Maxeon's Form 6-K, filed May 20, 2021, and Form 6-K, filed November 19, 2020

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